

Today's speakers







Gaël Méheust President and CEO **CFM International**





Executive Vice President, Sales & Marketing **CFM** International



CFM Legacy

CFM International, a long-standing joint company







SAFRAN AIRCRAFT ENGINES & GE. SUCCESSFUL PARTNERS

for 45 years

50/50 joint company

THE WORK SPLIT TAKES ADVANTAGE OF THE TECHNOLOGICAL EXPERTISE AND CAPABILITIES OF BOTH GE AND SAFRAN AIRCRAFT ENGINES



N°1 engine supplier worldwide for mainline commercial jets (over 100 seats)



600 customers worldwide



Partnership extended to 2040

A real 50/50 joint company



Fan & accessory gearbox



Low-pressure turbine



All activities shared 50/50

Sales, design, development; production, support & service - same work share for both CFM56 and LEAP



CFM56 The world best selling commercial engine







More than

33,485 CFM56

engines delivered worldwide



1 billion

flight hours surpassed in April 2019



28,000 CFM56

engines in service

Support of the fleet beyond 2040



7 Million

travelers use CFM-powered aircraft daily



Every 2 sec.

a CFM-powered aircraft takes off somewhere in the world



1998: Aeroflot becomes the first Russian CFM56 operator

CFM56: 1 Billion Flight hours, an extraordinary achievement!









LEAP Engine

LEAP: the CFM56 successor



Program launched in 2008 to power the new generation of single aisle aircraft.



Selected by Airbus to power the A320neo; by Boeing for the B737 MAX; by COMAC for the C919.



LEAP

represents the combination of CFM's reliability and unrivaled technologies:

- 3D Woven composite fan blades
- CMCs materials
- Additive Manufacturing

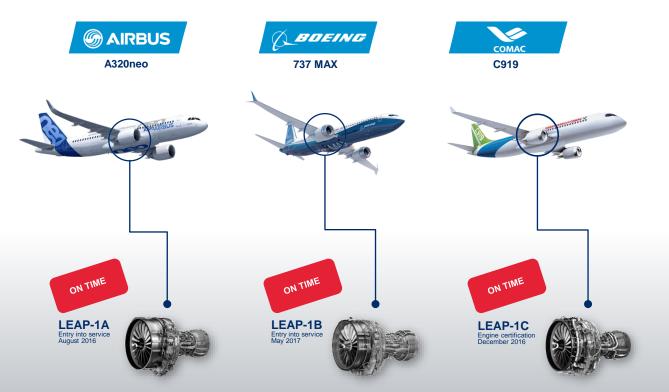


LEAP started commercial operations with A320neo in 2016



LEAP The smoothest and most successful EIS in CFM history







16,100+

Backlog (orders and commitements) to date (End of June 2019)

100+ operators on 5 continents

The LEAP engine... delivering what we promised!





ENVIRONMENTAL PERFORMANCE

BEST-IN-CLASS ASSET UTILIZATION



PRODUCTION





Lower noise & emissions



15+% better fuel efficiency



Product reliability



Predictive maintenance



World-class support



On schedule



Robust Supply Chain

LEAP fleet in service... 5 million + engine flight hours



LEAP-1A EIS AUGUST 2016

1.7+ million cycles

3.5+ million flight hours

50 operators

10+ hours average per day

481 aircraft in service



LEAP-1B **EIS MAY 2017**

630,000+ cycles

1.7 million flight hours

53 operators

10+ hours average per day

389 aircraft in service

Boeing 737 MAX Return to Service...



Taking a two-phased approach to supporting customers

Proactive Maintenance:



- Proper preservation
- Completing time-sensitive tasks
- Pulling forward planned maintenance

Return to Service:



- Performing de-preservation
- Validate data links
- Complete return to service check list





Production

Backlog is solid... 7+ years of production





16,400+ engines total backlog (CFM56 & LEAP) End of June 2019



1,150

total orders and commitments at Paris Air Show



\$50.7

billion U.S. value at list price at Paris Air Show, setting a new record in CFM history



LEAP unprecedented production ramp-up is on track



MET PRODUCTION TARGET AGAIN IN 2018... ... AND FINISHED ANOTHER RECORD YEAR with







- → Total weekly LEAP production has increased by 40 percent from 2018 rates
- → Uninterrupted deliveries since April 2016



Highlights

- ramp rate increasing ... dual and multiple source strategy on critical parts 100% in place
- 8 new facilities built by Safran and GE to support the ramp-up
- 1+ billion USD investments in capacities



A strong industry

Industry is still strong...





Consumers will still spend 1% of GDP on air travel...

\$899 billion



Revenue Passenger Kilometers forecasted to grow



Average load factor is at a record high, above 80%



Fuel costs: ~25% on average of op cost

-\$28* AIRLINE NET PROFIT PROJECTED FOR 2019

* Source: IATA June 2019 Fronomic Forecast

Russia is a strategic market







DOMESTIC MARKET: A STRONG DRIVER OF GROWTH

- Rose 10.6% year-over-year and will keep growing up by 40% in the 5 years
- Air network development is one of the corner points of the Russian Federation program

Sources: IATA forecasts; GosNII GA forecasts



^{*} Annual number of passengers



CFM in Russia

CFM: more than 20 years in Russia & CIS







- ✓ Aeroflot starts operation with CFM56-7-powered Boeing 737
- Belavia takes delivery of first CFM56-powered aircraft
- ✓ Aeroflot selects the CFM56-5B engine to power its new fleet of 18 Airbus A319/A320
- ✓ Volgaero, a jointcompany between UEC Saturn (70%) and Safran Aircraft Engines (30%) is created to manufacture CFM56 parts

✓ Ural Airlines selects the CFM56-5B/3 engine to power seven new Airbus A320

- ✓ UTair selects CFM56-5B engine to power new Airbus A321 aircraft
- √ The first LEAP engine begins commercial operation in Russia with S7

The CFM56 is the engine of choice of Russian operators







850+ CFM56 engines in operation in Russia & CIS with 15+ operators



90%: CFM56 market share in Russia & CIS



Highlights

- Aeroflot is the largest CFM Russian operator with 160 CFM56-powered aircraft
- S7 is the CFM56-5B fleet leader worldwide with 48,000+ flight hours without removal

The LEAP engine in Russia





2018: S7 becomes the first LEAP-1B **operator in Russia**. The airlines currently has 2 B737 MAX aircraft and will add 9 additional aircraft in the coming months.

August 2019: Ural Airlines takes delivery of its first LEAP-1A powered A320neo. 4 additional aircraft to be delivered in the coming months.







Next LEAP-powered aircraft deliveries:







Belavia

What's next?





Market opportunities: 250+ potential new narrowbody aircraft would be delivered in Russia by 2024



Addressing Russian Aviation industry growth by providing the best-in-class technologies while maintaining the CFM highest reliability rate



Support the CFM56 fleet through our worldwide MRO network





...now we're focused on CFM Services & Support





+38,000 CFM engines in service in 2025

60% of CFM56 w/**no SV**; **30%** one SV only

Peak CFM56 shop visits at 3,000+

1,000 LEAP SV projected around 2025

Open MRO model ... based on CFM56

18 CFM MRO sites by year-end

More third-party shops being added



CFM's industrial footprint in Russia





Russia has always been a key partner of the CFM supply-chain

- → UEC Saturn began manufacturing CFM56 parts in the '90s
- → Volgaero was created in 2004 to produce CFM56 parts; now on board for the LEAP





Access to photos, releases, and this presentation



https://www.cfmaeroengines.com/maksairshow-2019-downloads/





Thank you!

cfmaeroengines.com/maksairshow-2019



